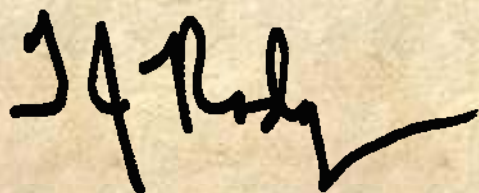


AT CYPRESS JULY 2, 2010

*The unanimous Declaration of Energy
Independence from the electric grid.*

In the course of doing business, it sometimes becomes necessary for a company to rethink the bonds that have connected it to other organizations. Until now, the monthly electric bill was seen as one of life's certainties. That is no longer the case. Renewable energy is more affordable than ever. Using both solar and renewable-fuel-powered Bloom Energy Servers—and possibly other technologies still in their infancy—we envision a fully functional campus with 100 percent clean, self-sustaining electrical power. We are three-fourths of the way toward achieving our goal using technology created right here in Silicon Valley, by the type of visionary minds that made this area the center of innovation. With this Declaration, we pledge to achieve our goal of 100% electric self-sustainability by the year 2015.

Signed on this second day of July 2010,

A handwritten signature in black ink, appearing to be "J. R. ...", written in a cursive style.